

## SREERAG GOPINATH, PMP, PMI-ACP, SA, CSM, CSPO, P3O, PMC

### Portfolio, Program and Project management, Product, Consulting & Delivery Leader, Founder & Chief Executive Officer, Executive Chairman, Multifunctional CXO, Full-Stack Executive

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## Summary

Founder, Chief Executive Officer and Executive Chairman, Technical Program & Portfolio (Portfolio, Program and Project management) Leader, Entrepreneur, Product, Consulting & Delivery Leader, with 20 years of experience in leading large-scale transformations across various industries.

Globally experienced Leader with a track-record of success in reputed Consulting and IT companies.

With an in-depth understanding of Portfolio, Program, and Project Management, PMO, Product Management, AI, Change & Transformation, SCM (Supply Chain Management), EPM (Enterprise Performance Management), IT and Management Consulting, Software Development & Engineering, Innovation & Intellectual Property, Sales, Pre-Sales & Business Development, People & Talent Management and Agile, and with a keen eye to Strategy, Product Development and Cyber-Security, I help organizations realize their full potential.

## Certifications

- Project Management Professional (PMP)
- PMI - Agile Certified Practitioner (PMI-ACP)
- Certified Scrum Master (CSM)
- Certified Scrum Product Owner (CSPO)
- SAFe 4 Agilist
- P3O Practitioner
- PRINCE2 PMO Manager
- PRINCE2 Foundation
- Oracle Cloud Infrastructure (OCI) Foundations 2020 Certified Associate
- MLE™ (Member of Leader's Excellence, Harvard Square)
- Oracle EPM Planning (Learning Explorer)
- Oracle EPM Profitability & Cost Management (Learning Explorer)
- Generative AI Foundations Certificate (Upgrad x Microsoft)
- Product Manager Certificate (PMC) – Product School
- ITIL Foundation
- APICS BSCM (Basics of Supply Chain Management)
- JDA (i2) Agile Business Process Platform (ABPP) "Black Belt" certified software developer
- Certified Supply Chain Professional (CSCP)
- Oracle Planning 2020 Certified Implementation Specialist
- C|EH (Certified Ethical Hacker) (Expired)
- Oracle EPM Financial Consolidation & Close (Learning Explorer)
- Oracle EPM Narrative Reporting (Learning Explorer)

## Additional Coursework/Specialization Courses

- Project Portfolio Management Foundations – LinkedIn Learning – Apr 2021
- Program Management Foundations – LinkedIn Learning – Apr 2020
- The Complete Product Management Course – by Charles Du – Udemy – Feb 2021
- Become a Product Manager - Learn the Skills & Get the Job – by Cole Mercer & Evan Kimbrell – Udemy – Feb 2021
- Machine Learning A-Z: AI, Python, R & ChatGPT – by Kirill Eremenko, Hadelin de Ponteves, SuperDataScience Team, LGENCY Team
- Master Digital Product Design: UX Research and UI Design – by Rob Sutcliffe
- Program Management Foundations- LinkedIn Learning in 2020
- Robust Scrum Product Owner- by Michael De La Maza- Udemy in 2021
- Robust Scrum Master- by Michael De La Maza- Udemy in 2021
- Agile Transformation & Scaled Agile- Udemy in 2021
- Digital Transformation- Lynda.com in 2018
- Critical Thinking Course- Lynda.com in 2018
- The Complete Artificial Intelligence (AI) for Professionals- by Debayan De – Udemy in 2024
- Introduction to Entrepreneurship – Get Started as an Entrepreneur – by Evan Kimbrell – Udemy in 2024

## Skills

MS Project | Clarizen | Confluence | Primavera | Zoho Projects | Basecamp | Primavera | JIRA | MS Office | Heap | Saviom | Workflowy | Microsoft Sway | OCI (Oracle Cloud Infrastructure) – IaaS & PaaS | Javascript | AI (Artificial Intelligence) | Machine Learning | Generative-AI (Gen-AI), including OpenAI ChatGPT Models 4o, o1, and beyond, including GPT 5, Google Gemini 2.5 Pro, Meta AI, DeepSeek, Claude (Anthropic), Perplexity and Copilot | Agentic AI | RAG (Retrieval-Augmented Generation) | Conversational AI Bots | SharePoint | i2/JDA (DP, DM, DA, ABPP, MDM, TM) | SAP (APO, SNC) | Lua | KeyedIn | nTask | C / C++ | Master Data Management | Pendo | Canva | Whimsical Diagrams | Linux | Invision | Batch & Shell Scripting | Windows & Linux System Administration | Python | Oracle EPM (EPBCS - Planning, FCCS, ARCS, PCMCS, EDMCS, Tax Reporting, Narrative Reporting) | Oracle RDBMS | Java | Version One | DocuSign | C#.NET, ASP.NET | ABTasty | Libre Open Office | Miro | HTML | SQL Server | Creative & Graphic Design | Canva | Veed.IO | Kinemaster | Photoshop | Picsart | Pixelab | Photogrid | AfterFocus | Figma | Fotor | DALL.E | Microsoft Designer | RunwayML | Midjourney | ElevenLabs | OpenAI Sora | Veo | Google Gemini Nano Banana Pro | R | Prompt Engineering | OCI | Canva | Balsamiq | Basecamp | Miro | Java | UIZard | Sprig | Mural | Microsoft Loop | Visual Basic (VB) | XML | Weblogic | HootSuite | Data Science | Gainsight PX | Mixpanel | ProductBoard | Seedance 2.0 | Kling 3.0 | HappyHorse 1.0 | Wan 2.7 | PixVerse v6 | Hailuo 2.3 | Vidu Q2 Turbo

## Awards & Recognition

- Most Inspiring CEOs 2025 – The Portfolio (2026)
- Best in Class – The CXO Time (2026)
- Best in Class – The CIO Today (2026)
- Best in Class – The Passionate Magazine (2026)
- Hall of Fame of the Top Global Recognition Magazine (2026). On the Cover Page - Visionary Business Leader Building Enterprises that Endure
- The Most Influential Technology Transformation & Business Visionary Leader of 2026 – The CEO Verse (2026)
- Pinnacle Leader – CIO Vertex (2026)
- Business World Eureka – India's Most Inspiring Business Leaders Shaping the Future in 2026 (2026)
- Achieved the "Platinum Level" award and certificate for PM Excellence across EMEA and APAC at Oracle in 2023
- Won the Level 3 Cloud and Standard PM accreditation from PM Excellence at Oracle in 2022
- Won the "Gold Level Certificate" for PM Excellence across EMEA and APAC at Oracle in 2021
- Won the "Silver Level Certificate" for PM Excellence across EMEA and APAC at

Oracle in 2020

- Won the “Titan of the Quarter” Award at Oracle, for Delivery Excellence in FY22, Q2
- Won the “Ace – Delivery Excellence” Award at Oracle in 2020
- Won the “Guru@Work” award at KPMG in 2018
- Won the “Rock” award at KPMG in 2017
- Won the coveted “Super Employee” award at KPMG in 2015
- Won the “Feather in My Cap” award twice at Wipro Technologies in 2008-2009
- Consistently recognized as top performer at Oracle, KPMG, and Wipro Technologies

## Work Experience

### FOUNDER, CEO & EXECUTIVE CHAIRMAN, PROJECTS & PRODUCT LEADER

– SRG (Own Venture) – Kerala, India – Mar '24 – Present

- I founded **SRG**. I serve as the **Executive Chairman, Founder and Chief Executive Officer of SRG**. SRG is a category cutting AI-First, and Digitally Mature Organization that aims to change the world:
  - <https://www.srg-corporation.com/>
- **As Founder, CEO and of SRG**, I have driven organizational growth through CXO-level leadership, groundbreaking SaaS platforms, and end-to-end product lifecycle ownership.
- **As the Executive Chairman**
  - Set **long-term strategic agenda** for SRG's innovation and transformation roadmap
  - Oversaw **board governance, compliance, and executive evaluation**
  - **Executive leadership, Direction, Advice and Guidance** on mission alignment, stakeholder priorities, and thought leadership initiatives.
  - **Facilitated partnerships and industry engagement** for SRG's growth and influence.
- **As the Founder and CEO**
  - **Defined company vision, mission, and long-term growth strategy.**
  - **Directed** the creation of **31 product initiatives**, including SRG Enterprise-Next
  - **Led organization-wide planning, market positioning, and execution governance.**
- **Full-Stack, Multi-Functional CXO Responsibilities**
  - **Chief Financial Officer (CFO)**
    - Owned **strategic investment planning, budgeting, and profitability analysis.**
    - **Integrated financial health** into product metrics, forecasts, and OKRs.
  - **Chief Strategy Officer (CSO)**
    - **Developed and Executed Enterprise-wide Growth Strategy**, integrating Product Vision with Market Expansion
    - **Identified and Prioritized Strategic Opportunities** based on Market Trends, Competitor Analysis, and Customer Insights
    - **Aligned Company Mission, Vision and Values with Strategic Initiatives and Innovation Roadmaps**
    - **Strategic Planning, OKR Alignment and Scenario Planning** for transformational efforts
    - **Created data driven and data informed Strategic Models** using Qualitative Insights and Quantitative Frameworks (e.g., SWOT and PESTLE)
    - **Business Model Innovation and Advisory** involved, Ecosystem and Partnerships and Value Creation Levers
  - **Chief Information Security Officer (CISO)**
    - Developed and implemented **enterprise cyber risk and information security policies.**
    - **Embedded security protocols** across all SaaS and consulting platforms
    - **Advanced Threat Analysis**
  - **Chief Information/Technology Officer (CIO & CTO)**

- Directed IT, product architecture, and digital innovation initiatives.
  - Established cloud-first strategy.
- Chief Operating Officer (COO)
  - Oversaw day-to-day operations across product development, consulting, technology, and support functions.
  - Implemented process optimization initiatives, improving delivery timelines, quality metrics, and team productivity.
  - Built and managed cross-functional execution frameworks supporting agile, hybrid, and waterfall delivery models.
  - Defined and tracked operational KPIs, aligning performance with strategic business outcomes and client expectations.
  - Scaled operational infrastructure to support multi-product development, rapid prototyping, and MVP launches.
  - Managed vendor relationships, tools ecosystem, and internal systems for resource planning and collaboration.
- Chief Product Officer (CPO)
  - Product Leadership
    - Defined and led Product Vision, Strategy, and Roadmap for SRG Enterprise-Next
    - Identified market opportunities and aligned product objectives with business KPIs.
    - Integrated growth strategy, customer development, and competitive positioning
    - Guided UX design and brand differentiation for scalable SaaS offerings
    - Envisioned, Conceptualized & Developed “SRG Enterprise-Next,” a SaaS Enterprise Product that can be leveraged in B2B, B2C and Internal Modes.
  - Product Management
    - Set Product Objectives, including Core Values, User Personas, Use Cases and Success Metrics
    - Identified Opportunities, factoring in the Industry Disruption Model, Value-Chain Assessment and Technology Strategy
    - Led Customer Understanding, including New Customer Development, identifying tiers of non-customers, and performing Customer Journey Mapping
    - Goal Setting, including creation of Opportunity Hypotheses (Setting and Approaching Goals, Identifying Product Market Fit, & applying appropriate Qualitative and Quantitative Methods) and Validation of Opportunity Hypotheses (Customer Development, Internal Validation and Validating with Experiments)
    - Planning, including Defining Product Requirements using Product Requirement Documents (PRDs) and Defining Products (including Product Roadmapping and MVPs)
    - Development and Building of Products, including UX and UI Design, relevant Design aspects and Design Sprints, Product Development (choice of Development Methodologies, Managing Product/Engineering Relationships, Software Design Patterns and Team Management).
    - Product Launch and Marketing (Go To Market, Customer Acquisition Channels, Customer Messaging and Customer Insights)
    - Iterative Assessment and Learning (Iteration, Agile Retrospectives and Content Creation)
- Chief Project Officer (CPO)
  - Project Leadership as part of Lifecycle stages of Product Development.
  - Drove to completion, Directing Projects Relating to the Development of 18 Products out of the 31 envisioned Products, with 10 in Prototype Stages and 3 in Concept-Ready Stages.
- Chief AI Officer (CAIO)
  - Pioneered the vision and execution for an AI-first, digitally mature

**company**, driving the successful integration of AI across all core operations and product development, as it operates at the highest level of Digital Transformation.

- **Spearheaded the creation of innovative, AI-driven propositions and a robust AI-driven product base**, significantly enhancing market competitiveness and user engagement.
- **Led advanced Generative AI initiatives**, leveraging platforms such as OpenAI ChatGPT, Google Gemini, Meta AI, Claude (Anthropic), DeepSeek, Perplexity and Copilot, to develop cutting-edge solutions and optimize processes.
- **Drove the strategic development and implementation of OpenAI ChatGPT Custom GPTs, "Google Gems" (equivalent to OpenAI Custom GPTs)**, enabling tailored AI applications and boosting organizational efficiency.
- **Orchestrated the conceptualization and launch of an AI-based Consulting Unit**, establishing new revenue streams and positioning the company as a leader in AI advisory services.
- **Championed a culture of AI innovation**, fostering cross-functional collaboration and accelerating the adoption of AI technologies throughout the organization.

**Delivered measurable improvements in key business metrics through strategic AI deployments**, including enhanced operational efficiency and accelerated product time-to-market.

○ **Consulting Leader**

- **Spearheaded the development and implementation of innovative consulting methodologies and proprietary frameworks**, driving enhanced client value realization and optimizing service delivery across diverse industry sectors.
- **Architected comprehensive strategic roadmaps for complex organizational transformations**, leveraging deep analytical insights and a robust understanding of market dynamics to position clients for sustainable competitive advantage.
- **Cultivated and championed a culture of strategic problem-solving and client-centric innovation** fostering the development and deployment of scalable solutions that address core business challenges.
- **Orchestrated the conceptualization and refinement of best-in-class consulting approaches**, integrating cutting-edge practices in areas such as digital transformation, operational excellence, and organizational design to achieve demonstrable client impact.
- **Established and enforced rigorous quality assurance protocols for all strategic engagements**, ensuring consistency in analytical rigor, actionable recommendations, and alignment with overarching client objectives.
- **Thought Leadership for Client Engagement Application, and Mentoring and empowered high-performing consulting professionals** in the application of advanced strategic frameworks and consultative selling techniques, significantly contributing to firm growth and intellectual capital development. Listed below, comprehensively in the **"Thought Leadership and Research Papers (SRG – Consulting)"** section.

○ **Chief Design Officer, Imagineer and Storyteller**

- **Led and inspired conceptualization and delivery of "Hollywood-style", world-class visuals and creative content** that significantly elevates brand aesthetics and market positioning.
- **Orchestrated and directed the development of uplifting and motivating creative campaigns**, driving enhanced audience engagement and fostering strong emotional connections with diverse brand narratives.
- **Pioneered innovative brand strategies** by integrating compelling visual storytelling and design principles, resulting in distinct corporate, professional, and personal branding propositions.
- Ensured that **Form meets Function**, with consistent brand identity and impactful communication.
- Strategized **comprehensive publicity initiatives** by leveraging cutting-

edge design and creative content, significantly increasing brand visibility and media presence. **Developed Strong propositions and Offerings around Corporate/Professional and Personal Branding.**

- **Cultivated a culture of creative excellence and innovation** within the Design Function, consistently producing groundbreaking visual solutions and storytelling initiatives.
- **Authored several titles** (unpublished original titles) – 30 Humor, 3 Cross-Genre (Thriller & Suspense, Historical Fiction, Mystery & Crime), 15 History & Essays and 1 Autobiography.

## CONSULTING EPM PMO HEAD & PORTFOLIO/DELIVERY OWNER

– Intellicore Consulting Group – Bengaluru (Bangalore), India – Sep '23 – Mar '24

- Established & operationalized an **Oracle EPM Enterprise Project Management Office (PMO)**; this involved delivering a comprehensive PMO proposition and implementation roadmap for the organization, after thorough As-Is and Gap Analyses, resulting in the creation of an Implementation Playbook.
- Formally structured the **EPM Delivery Method and Delivery Best Practices** to enhance engagement delivery, including the development of a Project Lifecycle checklist. Led the Vendor Analysis process while making the final decision in the selection & rollout of an Enterprise-wide Project Management Tool; this involved a meticulous evaluation of various product/ vendor/ source selection criteria.
- As part of the **Directive Enterprise PMO** efforts, developed and furnished **PMO Guidance** documents to facilitate the efficient planning, tracking, and monitoring of projects for use by the Oracle EPM PM community.
- Successfully **Directed Strategic, Turnkey, and Transformational Engagements**. Program delivery for key customers in the Middle East (UAE and Kingdom of Saudi Arabia), with turnover and international investments exceeding 75,000 Million SAR (20,000 Million USD, i.e., **20 Billion USD**), aligned with the **Kingdom of Saudi Arabia's Vision 2030**.
- Owned **Project Delivery, Enterprise PMO Management, Practice Building, Recruitment and Process Improvement**.
- Operations and IT streamlining paving the way for Intellicore's **Digital Transformation and Maturity**, including formulating **Source/Vendor/Product Selection criteria, conducting solution demo's, and final selection**. This included **Modern PPM with One Plan** for Enterprise-wide Portfolio/Program/Project Management, **DocuSign** for contract signatures, **Saviom** for Enterprise Resource Management and **HootSuite** for Social Media Management.
- As part of **PMO Standardization and Project Management Maturity and Continuous Improvement** efforts led by myself, I created PM Best-Practice Artifacts including but not limited to Best Practice Project Plan, Quick Planning Sheet, Project Lifecycle Checklist, RAID Log, Executive Project/Situation Debrief Template, UAT Script & Status Tracker, Project Financial Workbook, Action Item Tracker, Key Action Item Prioritizer & Tracker, Project Expectations & Ground Rules Slide Deck, Go Live Communication.
- Demonstrated a strong capability in **Strategic Sourcing and Talent Acquisition** throughout the **EPM Global Consulting Services Delivery Center**. This involved **creating Job Descriptions** including documents and **Graphics, leveraging LinkedIn** to create Job Postings, and other social media job post creatives. Also **screened 100+ resumes** received from LinkedIn Job Postings while **shortlisting top talent** and creating a **Candidate Database** which was then passed onto Recruitment & HR. I also played a vital role in **standardizing the PM interview process** including candidate self-assessment sheet and Final Feedback Template.
- **Key Process Improvements across the EPM Function**, which included creating **standard quick-reference documents** for employees involving a Business Travel Checklist, KSA (Kingdom of Saudi Arabia) e-Visa Download process. Put forth valuable thoughts and ideas on **Custom Application Development** for usage across the organization, with **Low-Code** tools in mind. **Created Prototypes** in line with the PMO efforts, including the **Intellicore EPMO Microsoft Loop Workspace, "The Pulse" (EPMO Microsoft Sway Newsletter) and Project Milestone trackers using Microsoft Forms**.
- **Product Leader and Manager** for the "Catapult" - Atlassian Confluence Product.

## CONSULTING TECHNICAL PORTFOLIO & PROGRAM MANAGER

– Oracle Consulting – Bengaluru (Bangalore), India - Nov 18 – Sep 23.

- **Oracle EPM Portfolio Management, Technical Project/Program Management, & Delivery Excellence**

- **Award winning Project Management.** Won the coveted “**Platinum PM**” award, which is the highest level of award Oracle can bestow upon a Project Manager.

- **Accredited Project Manager. Oracle Level 3 Accredited Cloud and Standard Project Manager.**

- **Holds the record for the highest number of Oracle EPM Go Lives.**

- Played the role of **Oracle EPM Consulting Portfolio & Program Manager**, steering a dynamic & strategic group of ~100+ SaaS Oracle EPM Cloud NetSuite-PBCS (Planning & Budgeting Cloud Service) Engagements (now known as NSPB- NetSuite Planning & Budgeting). These engagements were in varying stages of the Project Lifecycle, right from Demand Generation to multiple phases in Delivery. This includes **Portfolio P&L Management**.

- The NSPB portfolio achieved **over 50 successful Go Lives** under my leadership, marking it as a strategic portfolio. From the time I took on the role, I achieved a remarkable **80% reduction in the number of red & amber projects** over a year through effective **Program Management, Governance, & the implementation of Agile Development Practices**.

- **Managed a team of 6+ Project Managers** while simultaneously managing projects actively and hands-on, as I adhered to ISO standards.

- Managed projects for clients around the world, including the **United States, Europe, JAPAC, GCC (Middle East), India, Africa, and the Caribbean** regions within a five-year timeframe.

- Directed a range of **high impact EPM Delivery** roles encompassing **Portfolio Governance, Capacity & Capability Management, Stakeholder Engagement, Value Management, Risk Management, Strategic Management, Program Planning, Strategy Alignment, Benefits Management, Resource Management, Business Alignment, Management Control, Pipeline Management, Continuous Improvement & Benefits Realization**.

- As a **Regional Delivery Manager**, I Directed Delivery Management for EPM Implementations in the A/NZ region as I established it as one of the most successful regions in the EPM Pillar (Business Unit); the region delivered Oracle EPM engagements with **minimal escalations and attrition, with a resource fulfillment rate of about 95%**. A noteworthy achievement was a large transformational engagement securing the **Customer Champion Award**.

- Ensured the successful completion of over 10 Oracle EPM implementations **across the EPM Suite encompassing EPBCS (Enterprise Planning & Budgeting Cloud Service), ARCS (Account Reconciliation Cloud Service), EPRCS (Enterprise Profitability & Cost Service), EDMCS (Enterprise Data Management Cloud Service), FCCS (Financial Consolidation Cloud Service), TRCS (Tax Reporting Cloud Service) & Narrative Reporting**.

- Maintained a **high customer satisfaction score** while serving top client organizations in Australia & New Zealand.

- Managed the largest Oracle EPM implementation in the A/NZ region for a multinational financial services client involving a **full-stack Oracle EPM**

**implementation with all Products in the Oracle EPM Suite** including EPBCS (Enterprise Planning & Budgeting Cloud Service), ARCS (Account Reconciliation Cloud Service), EPRCS (Enterprise Profitability & Cost Service), EDMCS (Enterprise Data Management Cloud Service), FCCS (Financial Consolidation Cloud Service), TRCS (Tax Reporting Cloud Service) & Narrative Reporting).

- o **Managed transformational engagements** entailing EPBCS & FCCS implementations for a large Indian logistics & supply chain organization, an Australian Government vocational education & training provider, and a Turkish construction major.

- o **Successfully steered migrations** including an Oracle EPM Planning (EPBCS) Standard to Enterprise Migration, a Hyperion EPM 11.1.2.1 migration to VMWare Private Cloud Servers, and a Hyperion "SOAR to the Cloud" project for a multinational IT client.

- o Managed an **Oracle EPM EBPCS (Planning) PoC (Proof of Concept)**.

- o Led from Oracle EPM, an initiative on **KM (Knowledge Management) improvement**.

- o Played a pivotal role in **driving EPM Pillar Level Objectives and Key Results (OKRs) for Delivery as part of the Oracle EPM Leadership Team**.

- o Acted as the **PM Process Champion** for the EPM Pillar.

- o Led from the Oracle EPM Pillar, **External and Internal Project, Program & Portfolio Audits with the highest success rate**. A nominal two Non-Conformities across **60+ projects in a team of 250+**.

- o Ensured **Process Compliance**.

- o Led **Mission Critical, Zero-Failure, Business Continuity Planning (BCP) efforts** during the Covid-19 pandemic resulting in successful Go-Lives even during the Pandemic Lockdown.

- o Established, maintained, and owned essential **ISO 27001 Pillar Level artifacts, including the EPM FACT Sheet involving SWOT Analysis and Service Catalog, Pillar Asset Register and Pillar Risk Register**.

- o Integral contribution to EPM **Business Planning** exercises.

- o Created the Oracle **EPM SQ (Security & Quality) Checklist**.

- o **Led multiple Pillar initiatives including Project Journey Tracking and other Delivery Process Streamlining and Refinement initiatives**.

- o Served as the officially designated **Custodian** for the Oracle EPM (Enterprise Performance Management) Pillar. This involved careful and meticulous records-keeping on all Projects and Artifacts in the Pillar (Business Unit) in line with ISO standards with a view to achieving **traceability and standards-compliance**. My efforts led to unparalleled **success in Internal PMO Audits and External ISO Audits**.

- o Served as **Trainer on Project Management** as part of Competency Development efforts.

- o **Won multiple awards** at the Oracle EPM Pillar, including **"ACE – Delivery Excellence"** and **"Titan of the Quarter."**

- o **Oracle EPM (Enterprise Planning) 2020 Certified**.

- o Achieved **Oracle EPM Learning Explorer Credential Badges on Planning (EPBCS – Enterprise Planning & Budgeting Cloud Service), FCCS (Financial Consolidation & Close Service), PCMCS (Profitability & Cost Management Cloud Service) and Narrative Reporting**.

- o **Oracle Cloud Infrastructure (OCI) Foundations 2020 Certified**.

- **Pre-Sales, Intellectual Property & Innovation; Product Leadership & Management**

- o Led the **Oracle EPM Sales Cycle** from a Project Management perspective, while showcasing Oracle EPM's capabilities.

- o Developed multiple **Intellectual Property elements (IPs)** that significantly benefited the EPM Pillar, including Templates for Portfolio Capacity Planning & Resource Allocation, Portfolio Dashboard & Financial Workbook, Portfolio Stakeholder Analysis, and Impactful Kick-Off Presentations.

- o As part of our **Innovation** efforts, I Pioneered the Development of a

Confluence based Product as an Internal **Product Manager**; successfully pitched the concept to leadership, secured their approval & progressed to the planning & execution stages.

- **Product Leadership and Management** including Core Values, Vision and Mission statements, Hypothesis Statement, Persona & Empathy Map, and the Value Proposition Canvas for the Product; steered the entire process from ideation to execution; successfully launched & drove the product for the entire EPM Pillar. This Product had the potential to drive Revenue with paying customers after PMF (Product Market Fit).

- **Authored blogs** on Consulting Skills and Stress Reduction/Management Techniques.

- **People, Diversity, Change & Growth @ Oracle EPM**

- Played a key role as **Talent Manager** for the NSPB Portfolio, allocated personnel to projects while focusing on their professional development.

- Fostered an **inclusive, collaborative environment** within the Oracle EPM Pillar, particularly among the PM community & the A/NZ region; **promoted Openness, Diversity, Trust & Transparency**; fostered a **psychologically safe workplace** for individuals of all genders & communities.

- **Championed the empowerment of women** within the organization, actively collaborating with women leaders & managers, including PMs, to enhance the success of the Pillar & the organization holistically.

- Displayed a commitment to **making strategic project decisions** that aligned with the interests of clients, the team & Oracle Consulting Services (OCS), embracing the "One Oracle" spirit and seeking global optimal and impactful solutions.

- Showcased Oracle's presence across EMEA & APAC as a **Social Media (LinkedIn) Champion**, extending the organization's reach & influence within the professional community.

- Delivered **Visionary presentations** titled "**The Case for Change**" and "**Talent Strategy**".

- **Strategy & Management Consulting**

- **Organizational Problems Analysis, Hypothesizing, Factualizing, and Offering Consulting Recommendations and Solutions** at a **Business Consulting Unit** level, across the whole Oracle Offshore Consulting Organization.

- **Strategized** around business challenges, and **crafted revolutionary solutions at the organizational level**, delivering **Consulting Report Presentations** such as "The Case for Change", and "Talent Strategy".

- **Crafted Consulting Solutions and Recommendations** across the organization by working as a key strategic lever on "**Mission Excellence**" and "**Connect the Dots**" initiatives in the purview of the **Oracle Offshore Consulting Vice President**, with a vision of propelling Oracle GSC into a world-class Consulting Unit. **Solutions and actionable recommendations offered** across Delivery, People, Pre-Sales, Innovation, Leadership and Enabling micro-functional teams and units.

## **CONSULTING PORTFOLIO & PROGRAM MANAGER**

– KPMG – Bengaluru (Bangalore), India - Jul 14 – Nov 18.

- **Portfolio Management**, introduction of **project/program management best practices, and PMO leadership** across a multi-million-dollar portfolio of health care engagements for KPMG USA's Baltimore health care advisory practice. Leveraged Clarizen for Portfolio Management.

- **PMO Lead** on a 100-million-dollar health care transformational engagement for a US state government. The role involved portfolio financial planning and analysis, cost/budget management, profitability analysis, delivery management, business mining, business

development and leadership of the offshore PMO team.

- Conceptualized, designed, managed, implemented, and operated **strategic PMO's for transformational engagements**. Responsibilities included setting up and operating PMO's with Program Governance, Scope Management, Schedule Management, Cost Management, Quality Management, Resource management, Communications management, Risk management and Stakeholder Management functions.

- Program **Management and Governance Assessments (PPM maturity assessments)** for a mid-sized investment banking client and an automobile insurance client.

- **Project & Delivery Manager** for large scale strategic engagements.

- Provided **PMO & PPM consulting and support** for various clients in the US, across the banking and financial management industries.

- Served as **People & Performance Manager**. The role involved goal setting for direct reports, laying out competency development plans, evaluating progress against goals periodically, training, coaching, mentoring, and course correcting direct reports.

- Conceptualized and developed the following **PMO service offerings** for the practice: Agile PMO, HCLS (Healthcare & Life Sciences) PMO, Strategy Management office and IT PMO.

- Advised a leading Beverages client on their **Agile Transformation**.

- Served as the **Scrum Master** and hands-on Initiative Lead for an Axelos P3O (Portfolio, Program & Project Offices) standard based PMO Implementation Playbook development initiative that details conceptualization, implementation, ongoing management, and monitoring of a PMO. Facilitated Scrum, resolved impediments, fostered self-organization, and acted as a Servant Leader to the team.

- Served as an Internal **Product Manager** for a PMO Solution Accelerator Product leveraging Atlassian Confluence, and Clarizen. Brainstormed ideas and user needs led competitive and market analysis including market sizing, responsible for customer development, created and validated hypotheses, conceptualized the solution, created wireframes and prototypes, and wrote user stories. Also led project management efforts.

- Served as **Product Owner** for PMI OPM3 based project management maturity model development initiative, including an assessment questionnaire and scorecard. Acted as the Voice of the Customer, Developed Product Goal, Vision and Backlog, Prioritized backlog, responsible for maximizing the ROI of the development effort, while contributing as a team member. Envisioned, researched, conceptualized, brainstormed, and implemented this product offering.

- **Led Practice Building initiatives on project/program management**, which include creating the Agile Offering, "Source" Project Management best practice creation, developing quality standards and checklists, Clarizen project plan templates and PMO knowledge bites.

- **Sales & Business Development**, which included bringing in 40% of the Practice's USA Business.

- **Consulted for and Advised** a Top Beverages Company on a **Scaled Agile Transformation**.

- **KPMG Accredited Interviewer**.

- **SPOC (Single Point of Contact)** for Learning and Development within the team.

- **Mentored and Coached** managers, consultants, and associates on PMI's PMBOK way of managing projects, and Agile Scrum, thereby improving competency within the team and furthering knowledge of project management best practices.

## CONSULTANT, FREELANCER, WRITER & CREATIVE & GRAPHICS DESIGNER,

**TECHNOLOGIST – INDEPENDENT/SELF** – Kerala, India – Mar 24 – Present, Apr 2022 – Present, Mar 12 – Jul 14, Oct 2010 – Dec 2010, Aug 2011 – Sep 2011

- **Researched in depth (primary and secondary research)**, various project management techniques and value systems including Cyber Security Essentials.

- Researched and studied **Threat Actors and Cyber-Crimes**.

- **Red (Attack) and Blue (Defense) Team strategies**, tools, and techniques.

- Stayed on top of the **Latest Trends** in Cyber and Technology.

- **Monitored cyber-attacks worldwide**.

- Stayed on top of **Technological trends and PESTLE (Political, Economic, Social, Technological, Legal & Environmental)**-relevant events.
- Created valuable Executive and Manager/Associate **Mentorship and Coaching Material** on Project Management and General Management.
- Contributed to the **Project Management Community**.
- **Freelancing and Consulting Assignments** on the aforementioned.
- Wrote **3 books (unpublished)** based on **Cyber Security** and related topics including Espionage.
- Wrote **12 Jokes books (unpublished work)**, based on my experiences in the Corporate World, with more Content on the way.
- Wrote **1 book (unpublished work)** on Project Portfolio Management, based on real-life experiences.
- Authored **Leading Essays (unpublished work)** on a variety of topics.
- Some books are being written as we speak.
- **Created Media, Graphic & Creative Designs**.

#### **PROJECT LEAD – Mahindra Satyam – Bengaluru (Bangalore), India – Oct 11 – Mar 12**

- Developed the **SCM (Supply Chain Management) Business Consulting Approach**.
- **Managed an “i2 Demand Management” project**, inclusive of key SCM (Supply Chain Management Enhancements) while leading the L2/L3 support through an onsite-offshore model for a leading American semi-conductor client.
- **SCM Workstream Ownership** for a leading Semiconductor client.
- **Managed an Intelligent Service Desk (ITIL-Based)**. Reduced the turn-around time (TAT) by 25% through proper queue management, cross skilling of resources and maintaining a Known Error Database (KEDB)
- Contributed significantly to **developing the i2/JDA practice through process improvements, competency building, improving operational efficiency and effective relationship management**.

#### **SCM (SUPPLY CHAIN MANAGEMENT) PMO / TECHNICAL LEAD / CONSULTANT – JDA Software – Bengaluru (Bangalore), India and Tokyo, Japan – Jan 11 – Aug 11, May 10 – Sep 10**

- **Led and directed a multi-million-dollar supply chain software (i2) work-stream**, including i2 DM (Demand Manager), i2 SCP (Supply Chain Planner) and i2 ABPP (Agile Business Process Platform) with Integration (Scripts) for a major Japanese consumer electronics client.
- **Managed an Intelligent Service Desk (ITIL-based) using i2/JDA’s Managed Cloud Services**. Management of **critical metrics** like TAT, SLA, EPT and BMI.
- Overall **SCM Solution Ownership and Development** while incorporating industry best practices.
- Was responsible for driving project profitability and ensuring customer satisfaction.
- **Created & Drove Tactical and Operational Plans** that align with the Master Project Plan, while tracking and monitoring, as a Leader, Day-to-Day activities.
- **Training and mentoring consultants** on leading practices.

#### **PROJECT & SOFTWARE DEVELOPMENT LEAD / SUPPLY CHAIN CONSULTANT – Wipro Technologies – Bengaluru (Bangalore), India and Detroit, USA – Nov 06 – May 10**

- Was responsible for the **planning, execution, monitoring and controlling and reporting** of the “Total Landed Cost 2.0” multi-million-dollar i2 TM (Transportation Management) and i2 ABPP (Agile Business Process Platform) supply chain software product for a reputed American automobile manufacturing client. Led the software development efforts for the engagement. As software development lead, I brainstormed with designers,

arrived at the right technical solution, developed the solution, conducted code reviews, and demonstrated the product to the end client using Agile development methods.

- Created **Tactical and Operational Plans** that align with the Master Project Plan, while tracking and monitoring, as a Leader and Organizational Single Point of Contact (SPOC), Day-to-Day activities.

- Was responsible for **leading a 6-member team of consultants** in ensuring the functional accuracy of a SCM (Supply Chain Management) IT solution, deploying the solution at the client location, supporting the business users during UAT and providing post implementation support at client sites.

- **Spearheaded the i2 ABPP (Agile Business Process Platform) Competency** at Wipro SCM and effectively enhanced Wipro's competitive position on i2 ABPP.

- **Business and IT Stakeholder Management** in order to ensure the project's success.

- Achieved a **schedule deviation of 0% and a cost deviation of -5%** across all projects I led.

- Played a pivotal role in **Partner Testing of the SAP SNC (Supply Network Collaboration) Product** which was newly launched and released for testing to the Partner Ecosystem.

- Created a **working prototype** for i2 DM (Demand Manager) for a large medical devices client, in order to persuade the client to migrate from i2 DP (Demand Planner) to i2 DM (Demand Manager).

- **Techno-functional Process mapping, requirements gathering, solution design, development, and testing** of i2 suite of products including i2 DP (Demand Planner), i2 DM (Demand Manager), i2 MDM (Master Data Management) and i2 ABPP (Agile Business Process Platform) for global clients.

- **Led a multi-million-dollar i2 DM implementation project** for an American medical equipment manufacturing client.

- **Hands-on SCM (Supply Chain Management) implementations including Configuration and Customization.**

- Liaised with the Leading SCM (Supply Chain Management) Product Organization, i2 Technologies, with a view to creating **BCL's (Business Content Libraries)** which would serve as **standardized solutions across industries.**

- Conducted **due diligence and client workshops.**

- Responded to **RFPs/RFIs and provided solution estimation.**

- Conducted **super user trainings.**

- Developed **POCs (Proofs of Concepts)** to demonstrate the capabilities of i2 DM.

- Served as the i2 Administrator across the SCM (Supply Chain Management) CoE (Center of Excellence).

- **Spearheaded the i2 ABPP (Agile Business Process Platform) Competency** at Wipro Technologies as I led a team to achieve i2 ABPP "Black Belt" Developer Certifications, the highest level of certification on this Agile SCM (Supply Chain Management) Product Customization & Development Platform. I was **among the first in India** to achieve this recognition from i2 Technologies, outside the Product Organization.

- **Competency Building and training team members** including the i2 Suite and the SAP APO (Advanced Planning & Optimization) Suite of SCM (Supply Chain Management) Products.

## Education

- **B-TECH (ENGINEERING DEGREE), COMPUTER SCIENCE & ENGINEERING** – St. Joseph's College of Engineering & Technology – Kerala, India – 2002 – 2006.
- **STRATEGIC MANAGEMENT & INNOVATION SPECIALIZATION FROM COPENHAGEN BUSINESS SCHOOL (CBS)** – 2017-2018.
- **LEADERSHIP PROGRAM (LEADERS EXCELLENCE), HARVARD** – 2021-2024
- **MASTER DIPLOMA, PROJECT PLANNING & MANAGEMENT** – CADD Center – Bengaluru (Bangalore), India – 2013.
- **AISSCE (12TH GRADE)** – Kendriya Vidyalaya No.2, CBSE – Kasaragod, Kerala, India – 2002.

- **AISSE (10TH GRADE)** – Kendriya Vidyalaya No.2, CBSE – Kasaragod, Kerala, India – 2000.

## Thought Leadership & Research Papers (Consulting - SRG)

- An Integrated Approach and Framework for Strategy and Business Consulting
- IT Landscape Consulting Strategy and Approach
- Digital Transformation Framework and Approach
- Leading Change Strategically – Organizational Change Management
- Navigating Complex Cultural Change
- Navigating Extreme VUCA - Charting a Course Forward
- Organizational Stress Test Framework
- The Theory and Practice of Value Management
- P&L Management for Executives
- Revenue Recognition
- CEO Publicity Campaign
- The Field Guide to Corporate People Management
- A Comprehensive Analysis of Fertility and Family Planning Benefits
- Patient Care Solutions – USA
- Impact of AI on ERP (Enterprise Resource Planning)
- Impact of AI on EPM (Enterprise Performance Management)
- Impact of AI on SCM (Supply Chain Management)
- Concise Software Summary - ERP (Enterprise Resource Planning)
- Concise Software Summary – HCM (Human Capital Management)
- Internet of Things
- Emerging Technologies
- Agile Transformation – A Comprehensive Blueprint for Organizational Agility
- The Agile PMO – A Paradigm Shift Towards Value Delivery
- Agile in Defense in the USA – A Paradigm Shift for National Security
- Agile in Non-IT Sectors – A Paradigm Shift for Innovation and Adaptability Beyond Software
- The Resilient Organization - A Comprehensive Framework for Identifying, Mitigating, and Overcoming Threats in a Volatile World
- The AI-First Enterprise - A Blueprint for Digital Supremacy and Hyper-Efficient Scaling
- Entrepreneurship 360 – From Ideation to Impact
- Global Funding Strategies for Startup Success – Securing, Sustaining and Scaling Capital
- A Comprehensive Analysis of Substance Dependency and the Pathways to Recovery – A Focus on Nicotine, Alcohol, and Drug Addiction in High-Stakes Professional Environments
- Industry Briefs
  - Advertising (US)
  - Apparel (US)
  - Automation Machinery Manufacturing (US)
  - Automotive - Autonomous Driving (US)
  - Automotive Manufacturing (US)
  - Banking (US)
  - Beverages (US)
  - BFSI (US)
  - Biomedical Equipment (US)
  - Biotechnology (US)
  - Chemicals (US)
  - Commercial Services (US)
  - Construction and Real Estate (GCC)

- Consumer Packaged Goods (US)
- Consumer Services (US)
- Defense (US)
- Education and Higher Education (US)
- Energy (US)
- Entertainment (US)
- Fashion (US)
- Financial Services (WW)
- FMCG (US)
- Food & Beverages (US)
- Gaming (US)
- HCLS - HealthCare and Life Sciences (US)
- Hospitals and Related Healthcare (US)
- Insurance (US)
- Investment Banking (US)
- Investment Management (KSA - Kingdom of Saudi Arabia)
- IT and Software Development (US)
- Manufacturing (US)
- Maritime Software and Data Services (WW)
- Market Research and Insights (US)
- Media, Books & Publishing (US) - Industry Brief\_Sreerag\_29May2025.pdf
- Medical Equipment Manufacturing (US)
- Oil and Gas (US)
- Pharmaceuticals (US)
- Real Estate (US)
- Regulatory Compliance (US)
- Renewables (US)
- Restaurants (US)
- Retail (US)
- Semiconductor and Chip Manufacturing (US)
- Space Exploration and Space Technology (US)
- Sports – Cricket (WW)
- Telecommunications (US)
- Transportation and Logistics (US)
- US Government – Federal, State and Local (US)
- Utilities (US)
- Wealth Management (US)

## ***SPECIFIC EXPERIENCE FOLLOWS...***

### **STRATEGY & MANAGEMENT CONSULTING EXPERIENCE**

- **At Oracle:**
  - **Organizational Problems Analysis, Hypothesizing, Factualizing, and Offering Consulting Recommendations and Solutions** at a **Business Consulting Unit** level, across the whole Oracle Offshore Consulting Organization.
  - **Strategized** around business challenges, and **crafted revolutionary solutions**

- at the **organizational level**, delivering **Consulting Report Presentations** such as "The Case for Change", and "Talent Strategy".
- Crafted Consulting Solutions and Recommendations** across the organization by working as a key strategic lever on "**Mission Excellence**" and "**Connect the Dots**" **initiatives** in the purview of the **Oracle Offshore Consulting Vice President**, with a vision of propelling Oracle GSC into a world-class Consulting Unit. **Solutions and actionable recommendations offered** across Delivery, People, Pre-Sales, Innovation, Leadership and Enabling micro-functional teams and units.
- At Mahindra Satyam:** Project Management and Tools Associated, like MS Project. Coaching. Created mentorship and coaching material for Project Managers.
- At SRG:** Industry Briefs and Consulting Research Reports and Thought Leadership Papers.
- Wipro Technologies, i2 Technologies, JDA Software, Intellicore, Oracle and KPMG:** Numerous Process Improvement initiatives.

## PRODUCT LEADERSHIP & MANAGEMENT EXPERIENCE

- Since 2006, I have been working closely with Product Development teams on a number of technologies including but not limited to Enterprise SaaS products (listed separately as Technology Experience Summary).
- I have worked for large Software Development and Consulting organizations, internationally. A few examples include Oracle, KPMG, Mahindra Satyam, i2 (JDA) Software, and Wipro Technologies.
- At Wipro Technologies and i2/JDA Software:** Product Development & Management. Led strategic engagements for a large US based automobile manufacturing company. The idea was to create a Product, a Business Content Library Intellectual Property Offering that would encapsulate the learnings from the engagements into industry-specific Products that could then be offered to multiple clients. I was among India's first i2 ABPP (Agile Business Process Platform) "Black Belt" Developers.
- At Mahindra Satyam:** Led Software Engineering Teams in the Supply Chain Space.
- At KPMG:** Created Products enmeshed with KPMG's "Source". The Product encompassed several Accelerators that are readily deployable on a SaaS environment.
- At Oracle Corporation:** Product Leadership & Product Management. Created a Product that had potential to be offered to end clients, and that would become a revenue stream for the organization. Managed an Agile Product Team in the process.
- At Intellicore Consulting Group:** Product Leadership & Product Management. Created a similar Product that had potential to be offered to end clients, and that would become a revenue stream for the organization. Managed an Agile Product Team in the process.
- At SRG (Independent/Self):** Product Leadership & Product Management. Created the Product "SRG Enterprise-Next" that would be a source of enlightenment for organizations. This Product encompasses Organizational Assets, Project, Program & Portfolio Management - tri-modal (waterfall, agile and hybrid), Strategic Enterprise PMOs, Product Management (the Product behind the Product), Business Consulting Offerings, Innovation Incubation, Change & Transformation, Team & Success Coaching.
- Skilled in .NET, ASP.NET and C#.NET.
- I am a Product Manager who is certified by Product School. I hold a PMC (Product Manager Certificate) credential.

## TECHNOLOGY EXPERIENCE SUMMARY

- Enterprise Software (Advanced Planning Systems - SaaS and On-Premises Included)
  - SCM (Supply Chain Management)

- i2 (JDA) Suite (i2 DP - Demand Planner, DM - Demand Manager, ABPP - Agile Business Process Platform, MDM - Master Data Management, DA - Demand Analyzer, TM - Transportation Manager)
  - SAP APO - SAP Advanced Planning & Optimization
  - SAP SNC - SAP Supply Network Collaboration
  - Data Management
- EPM - Enterprise/Corporate Performance Management
  - Oracle EPM
    - Oracle Planning - Hyperion Planning, EPBCS (Enterprise Planning & Budgeting Cloud Service), FCCS (Financial Consolidation & Close Service), ARCS (Account Reconciliation Cloud Service), TRCS (Tax Reporting Cloud Service), EDMCS (Enterprise Data Management Cloud Service), Narrative Reporting, PCMCS (Profitability & Cost Management Cloud Service)
- Oracle Cloud Infrastructure (IaaS and PaaS)
- Programming Languages
  - C#.NET
  - VB.NET
  - C
  - C++
  - VB
  - Java
  - Python
  - R
  - Lua
  - Scripting - HTML, XML, JavaScript, Batch & Shell Scripting
- RDBMS - Oracle RDBMS, MS SQL Server
- Web Server - WebLogic, IIS
- System Administration
  - Windows Administration (Windows starting 95 to present)
  - Linux Administration (Red Hat, Fedora, Ubuntu, Debian, Kali, Parrot to name a few)
- Operating Systems - Windows, Linux, UNIX, Solaris
- Office Suites
  - Microsoft Office Suite (including Office 365, Microsoft Share Point, Microsoft Loop, & Microsoft Sway)
  - Libre Open Office Suite
- Productivity
  - Confluence
  - Miro
  - Mural
  - Workflowy (Workflows & Mindmapping)
  - Whimsical Diagrams (Mindmapping)
- Project Management
  - Clarizen
  - Project Management
  - Primavera
  - KeyedIn
  - JIRA
  - Version One
  - Basecamp
  - Zoho Projects
  - nTask
- DocuSign (Contracts)
- Product Management
  - InVision (Design)
  - Figma (Design)
  - Balsamiq (Wireframing & Prototyping)

- UIZard (UI Design)
  - Heap (Mobile & Web Analytics)
  - Pendo (Product Analytics)
  - ABTasty (A/B Testing)
  - Sprig (Product Experience)
  - GainSight PX
  - MixPanel
  - Product Boards
  - Sprig
  - Miro
  - Mural
  - Figma
- Enterprise Resource Management
  - Saviom
- Creative Design
  - Canva
  - Veed.io
  - KineMaster
  - Photoshop
  - Picsart
  - Pixelab
  - Photogrid
  - AfterFocus
  - Figma
  - DALL.E
  - Microsoft Designer
  - RunwayML
  - Midjourney
  - ElevenLabs
  - Open AI Sora
  - Fotor
  - Veo
  - Google Gemini Nano Banana Pro
  - Seedance 2.0
  - Kling 3.0
  - HappyHorse 1.0
  - Wan 2.7
  - PixVerse v6
  - Hailuo 2.3
  - Vidu Q2 Turbo
- Social Media Amplification
  - HootSuite
- Artificial Intelligence (AI)
  - AI
  - Data Science
  - Python
  - R
  - Generative-AI (Gen-AI)
    - Open AI ChatGPT with GPT Models 4o and o1
    - Gemini 2.5 Pro
    - Meta AI
    - Perplexity
    - Claude (Anthropic)
    - DeepSeek
    - Copilot
  - Agentic AI

- RAG (Retrieval-Augmented Generation)
- Conversational AI Bots
- Information Security & Ethical Hacking

## PROFESSIONAL TRAINING EXPERIENCE

- **At SRG:** Created a Product that acts as a platform that can be leveraged for Professional Trainings, Coaching & Mentorship.
- **At Intellicore Consulting Group:** Project Management and Tools Associated, like MS Project. Coaching. Created mentorship and coaching material for Project Managers.
- **At Oracle Corporation:** Project Management, Delivery Processes & Methods involved, Accelerators and Tools Associated, like MS Project. Coaching and mentorship. Confluence Trainings. Created mentorship and coaching material for Project Managers.
- **At KPMG:** Project Management, Delivery Processes & Methods involved, Accelerators and Tools Associated, like MS Project. Supply Chain Management domain training. PMI's PMP training. Scrum Training. Coaching and mentorship. Confluence Trainings. Accredited Interviewer.
- **At Mahindra Satyam:** Business Consulting Methodology and Frameworks.
- **At i2/JDA Software:** i2/JDA ABPP (Agile Business Process Platform) including Master Data Management (MDM) "Green Belt" Training. Coaching and mentorship.
- **At Wipro Technologies:** i2/JDA ABPP (Agile Business Process Platform) & MDM (Master Data Management) Training, i2 DM (Demand Manager) Technical Training. Coaching and mentorship.

## CREDENTIALS & COURSEWORK

| Sl. No | Credential / Certification                                | Credential ID / Number | Issuing Authority | Achieved Date | Expiry Date |
|--------|-----------------------------------------------------------|------------------------|-------------------|---------------|-------------|
| 1      | PMP (Project Management Professional)                     | 1514730                | PMI               | 25-Jun-12     | 25-Jun-30   |
| 2      | PMI-ACP (PMI-Agile Certified Practitioner)                | 1558800                | PMI               | 7-Dec-12      | 7-Dec-30    |
| 3      | CSM (Certified Scrum Master)                              | 000233018              | Scrum Alliance    | 16-Jan-13     | 16-Apr-27   |
| 4      | CSPO (Certified Scrum Product Owner)                      | 000233018              | Scrum Alliance    | 16-Apr-13     | 16-Apr-27   |
| 5      | SAFe Agilist (Scaled Agile Framework)                     | 83726741-5197          | Scaled Agile      | 11-Jul-18     | 16-Apr-27   |
| 6      | P3O (Portfolio, Programme & Project Offices) Foundation   | GR645000753SG          | Axelos            | 18-Jun-17     | 23-Apr-28   |
| 7      | P3O (Portfolio, Programme & Project Offices) Practitioner | GR646000263SG          | Axelos            | 20-Jun-17     | 23-Apr-28   |
| 8      | ITIL Foundation                                           | 02294685-01-85LR       | APMG              | 15-Jan-12     | NA          |

|    |                                                                                                          |                       |                 |                |           |
|----|----------------------------------------------------------------------------------------------------------|-----------------------|-----------------|----------------|-----------|
| 9  | PRINCE2 PMO Manager                                                                                      | GR967000037SG         | PeopleCert      | 20-Jun-17      | 23-Apr-28 |
| 10 | PRINCE2 Foundation                                                                                       | Ref: 02293484-01-28RG | APMG            | 12-Oct-11      | NA        |
| 11 | PRINCE2 Practitioner                                                                                     | 02293484-01-28RG      | APMG            | 12-Oct-11      | 12-Oct-16 |
| 12 | CSCP (Certified Supply Chain Professional)                                                               | 115494                | APICS/ASCM      | 3-Dec-11       | 31-Dec-31 |
| 13 | BSCM (Basics of Supply Chain Management)                                                                 | NA                    | APICS/ASCM      | 20-Sep-08      | 20-Sep-18 |
| 14 | CEH (Certified Ethical Hacker)                                                                           | ECC39977597777        | EC Council      | 13-Dec-13      | 12-Dec-16 |
| 15 | i2 ABPP (Agile Business Process Platform) Black Belt                                                     | NA                    | i2 Technologies | Jun-08         | NA        |
| 16 | Oracle Planning 2020 Certified Implementation Specialist                                                 | 276038590EPBC2020OPN  | Oracle          | 5-Oct-20       | 5-Mar-22  |
| 17 | OCI (Oracle Cloud Infrastructure) Foundations                                                            | 276038590OCIBF2020    | Oracle          | 3-Aug-20       | 3-Jan-22  |
| 18 | Oracle EPM (Enterprise Performance Management) Learning Explorer - Cloud Planning                        | NA                    | Oracle          | 19-Apr-23      | NA        |
| 19 | Oracle EPM (Enterprise Performance Management) Learning Explorer - FCC (Financial Consolidation & Close) | NA                    | Oracle          | 25-Apr-23      | NA        |
| 20 | Oracle EPM (Enterprise Performance Management) Learning Explorer - PCM (Profitability & Cost Management) | NA                    | Oracle          | 22-Apr-23      | NA        |
| 21 | Oracle EPM (Enterprise Performance Management) Learning Explorer - Narrative Reporting                   | NA                    | Oracle          | 20-Apr-23      | NA        |
| 22 | Oracle Standard & Cloud Level 3 Accredited Project Manager                                               | NA                    | Oracle          | 11-Apr-22      | NA        |
| 23 | Oracle EMEA PM Excellence Silver Level                                                                   | NA                    | Oracle          | Oracle FY 2021 | NA        |
| 24 | Oracle EMEA PM Excellence Gold Level                                                                     | NA                    | Oracle          | Oracle FY 2021 | NA        |

|    |                                                                                                                                       |                  |                       |                |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------|----------------|----|
| 25 | Oracle EMEA PM Excellence Platinum Level                                                                                              | NA               | Oracle                | Oracle FY 2023 | NA |
| 26 | Product Manager Certificate (PMC)                                                                                                     | 43424343         | Product School        | 19-Dec-21      | NA |
| 27 | Product Strategy Micro-Certification (PSC) <sup>TM</sup>                                                                              | cert_fjk0mhmc    | Product School        | 23-Sep-24      | NA |
| 28 | MLE <sup>TM</sup> (Member of Leaders Excellence Harvard Square) - Life Member                                                         | 3560             | Harvard Square        | 2-May-21       | NA |
| 29 | MLE <sup>TM</sup> (Member of Leaders Excellence Harvard Square) - Initiated as a Founding Member of the President's Circle            | 3560             | Harvard Square        | 26-Oct-24      | NA |
| 30 | Product Analytics Micro-Certification (PAC) <sup>TM</sup>                                                                             | cert_t4cdw1qq    | Product School        | 24-Sep-24      | NA |
| 31 | Product-Led Growth Micro-Certification (PLGC) <sup>TM</sup>                                                                           | cert_rg1j7bj6    | Product School        | 25-Sep-24      | NA |
| 32 | Artificial Intelligence Micro-Certification (AIC) <sup>TM</sup>                                                                       | cert_7x7kkg17    | Product School        | 25-Sep-24      | NA |
| 33 | Product Discovery Micro-Certification (PDC) <sup>TM</sup>                                                                             | cert_qbgb3x1s    | Product School        | 25-Sep-24      | NA |
| 34 | Product Roadmapping Micro-Certification (PRC) <sup>TM</sup>                                                                           | cert_fccmfq9s    | Product School        | 25-Sep-24      | NA |
| 35 | Product Launches Micro-Certification (PRLC) <sup>TM</sup>                                                                             | cert1_1czrtx1v   | Product School        | 26-Sep-24      | NA |
| 36 | Generative AI Foundations Certificate (Upgrad x Microsoft)                                                                            | nWwbwTpdeYXo4Kan | Microsoft             | 28 July 2025   | NA |
| 37 | Most Inspiring CEOs 2025 - Certificate of Appreciation                                                                                | NA               | The Portfolio         | 26 Feb 2026    | NA |
| 38 | Certificate of Achievement - Exceptional Leadership, Transformative Vision and Distinguished Contributions to Technology and Business | NA               | The CEO Verse         | 31 Aug 2026    | NA |
| 39 | Certificate of Excellence - India's Most Inspiring Business Leaders Shaping the Future in 2026                                        | NA               | Business World Eureka | 05 Sep 2026    | NA |

| Sl. No | Credential / Certification                                        | Credential ID / Number                           | Issuing Authority                                                      | Achieved Date | Expiry Date |
|--------|-------------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------|---------------|-------------|
| 1      | Strategic Management & Innovation Specialization                  | coursera.org/verify/specialization/EYQ79YM7QL84  | Copenhagen Business School                                             | 1-Jun-18      | NA          |
| 2      | B-Tech Computer Science & Engineering                             | Register No: 57480                               | St. Joseph's College of Engineering & Technology, Palai, Kerala, India | Jun-06        | NA          |
| 3      | Master Diploma in Project Planning & Management                   | NA                                               | CADD Center                                                            | 17-Aug-12     | NA          |
| 4      | Digital Transformation                                            | 6EA1C39544EF4F4884E6551D6E6ADB24                 | Lynda.com                                                              | Dec-18        | NA          |
| 5      | Communicating with Confidence                                     | DA9BBBD046DA467FB06680A686051018                 | Lynda.com                                                              | Nov-18        | NA          |
| 6      | Critical Thinking                                                 | 02FD7569D9E247168E07546B25AAD99E                 | Lynda.com                                                              | Dec-18        | NA          |
| 7      | Introduction to Entrepreneurship - Get Started as an Entrepreneur | Verifiable Digital Certificate ID on Certificate | Evan Kimbrell, Udemy                                                   | 19-Jul-24     | NA          |
| 8      | Mastering Digital Product Design - UX Research & UI Design        | Verifiable Digital Certificate ID on Certificate | Rob Sutcliffe, Udemy                                                   | 28-Jul-24     | NA          |
| 9      | The Complete AI for Professionals                                 | Verifiable Digital Certificate ID on Certificate | Debyan De, Udemy                                                       | 11-Jun-24     | NA          |
| 10     | Machine Learning A-Z: AI, Python, R and ChatGPT                   | Verifiable Digital Certificate ID on Certificate | Kirill Eremenko, Hadelin de Ponteves, SuperDataScience Team, Ligency   | 1-Jul-24      | NA          |

|    |                                                  |                                                                  |                                    |           |    |
|----|--------------------------------------------------|------------------------------------------------------------------|------------------------------------|-----------|----|
|    |                                                  |                                                                  | Team, Udemy                        |           |    |
| 11 | Become a Product Manager                         | Verifiable Digital Certificate ID on Certificate                 | Cole Mercer & Evan Kimbrell, Udemy | 7-Mar-21  | NA |
| 12 | Advanced Product Management                      | Verifiable Digital Certificate ID on Certificate                 | Cole Mercer & Evan Kimbrell, Udemy | 9-May-21  | NA |
| 13 | The Complete Product Management Course           | Verifiable Digital Certificate ID on Certificate                 | Charles Du, Udemy                  | 21-Feb-21 | NA |
| 14 | Product Management - Building a Product Roadmap  | AWzK2bQJ9rpuLMmgPQKcDWRTd67X                                     | LinkedIn Learning                  | 15-May-21 | NA |
| 15 | Product Management - Building a Product Strategy | AeL8LEx03piChcaZv6iLcSVnVkuM                                     | LinkedIn Learning                  | 14-May-21 | NA |
| 16 | Product Management - Customer Development        | AZuQzQ6RkSrfDpPolVphl5UDi8v                                      | LinkedIn Learning                  | 28-May-21 | NA |
| 17 | Program Management Foundations                   | ASrr6-nhJdq7S7T15eD38ou8RI9V                                     | LinkedIn Learning                  | 26-Apr-20 | NA |
| 18 | Project Portfolio Management Foundations         | AQjGAUDvIcZnf-aE0w8nKWJGawKU                                     | LinkedIn Learning                  | 11-Apr-21 | NA |
| 19 | Robust Scrum Product Owner                       | Verifiable Digital Certificate ID on Certificate                 | Michael De La Maza, Udemy          | 6-Feb-21  | NA |
| 20 | Robust Scrum Master                              | Verifiable Digital Certificate ID on Certificate                 | Michael De La Maza, Udemy          | 14-Feb-21 | NA |
| 21 | Agile Transformation & Scaled Agile              | Verifiable Digital Certificate ID on Certificate                 | Udemy                              | 8-Feb-21  | NA |
| 22 | Developing Executive Presence                    | 76689b05e3e848cf1895d4ca391c0a632147ed6e95c71262ca69df2d44020fdc | LinkedIn Learning                  | 9-Nov-21  | NA |

|    |                                                         |                                                                  |                                             |                 |    |
|----|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------|-----------------|----|
| 23 | Decision Making Strategies                              | 59be88d8c36f6329ebd3157db2b9ddd27cc7b09216cf3b0e22fc08d2cb3c4d5a | LinkedIn Learning                           | 22-May-21       | NA |
| 24 | Communicating Across Cultures                           | 1ce8e8611a27feabdf03083612228b9d729364570cebb20ac3827a260a0b25f0 | LinkedIn Learning                           | 30-Apr-20       | NA |
| 25 | The Complete Guide to Starting Up                       | NA                                                               | Ankur Warikoo (WebVeda)                     | 29-Sep-24       | NA |
|    | Risk Management                                         | 103241                                                           | RMStudy.com                                 | 19 Jan 2013     | NA |
| 27 | Seven Habits of Highly Effective People                 | NA                                                               | Franklin Covey Academy through JDA Software | Feb 2011        | NA |
| 28 | Confluence Administrator                                | NA                                                               | Oracle                                      | 02 April 2023   | NA |
| 29 | i2 Demand Manager                                       | NA                                                               | JDA Software                                | Feb 2011        | NA |
| 30 | Demand Planning and Forecasting Workshop                | NA                                                               | Valtitude / Demand Planning LLC             | 28 January 2012 | NA |
| 31 | Oracle Software Security Assurance                      | NA                                                               | Oracle                                      | 02 April 2022   | NA |
| 32 | Management Training                                     | NA                                                               | KPMG                                        | Nov 2015        | NA |
| 33 | The Sensitized Manager                                  | NA                                                               | KPMG                                        | Feb 2018        | NA |
| 34 | KPMG Interviewer Accreditation Program                  | NA                                                               | KPMG                                        | Jan 2018        | NA |
| 35 | Mentoria's Ascend Career Counselling Training Programme | NA                                                               | Mentoria                                    | 24 April 2025   | NA |

| Sl. No. | Credential / Certification                            | Credential ID / Number | Issuing Authority                                                 | Achieved Date | Expiry Date |
|---------|-------------------------------------------------------|------------------------|-------------------------------------------------------------------|---------------|-------------|
| 1       | Karate Yellow Belt                                    | A1487/93               | Shotokan Karate                                                   | 11-Oct-96     | NA          |
| 2       | Scouts Rajya Puraskar                                 | A081/98                | The Bharat Scouts & Guides                                        | 24-Oct-98     | NA          |
| 3       | 39th Annual All India United Nations Information Test | 45414                  | United Schools Organization of India (VEC for the United Nations) | 31-Aug-96     | NA          |
| 4       | 40th Annual All India United Nations Information Test | 42913                  | United Schools Organization of India (VEC for the United Nations) | 30-Aug-97     | NA          |